

In addition to its regular grantmaking, the Hartford Foundation offers Transitional Operating Support grants in special circumstances to enable select well-run nonprofits that have experienced unexpected income shortfalls to continue important community programs. These grants are generally not awarded to support the organization as a whole.

As demand for the Hartford Foundation's limited dollars increases, Transitional Operating Support is considered on a priority basis for programs that:

1. Provide critical basic human needs, such as food and shelter, to indigent and working poor (priority one).
2. Provide services other than basic human needs to vulnerable and disadvantaged populations, such as health, education, literacy, and legal services (priority two).
3. Provide services that make a major impact on the quality of life and/or the region's economy, such as arts and culture, workforce development, and economic development (priority three).

Other programs will be considered on a case-by-case basis.

The Hartford Foundation offers Transitional Operating Support grants to well-run nonprofits that:

- a. Have been operated competently and demonstrate evidence of positive impact on the lives of the population served.
- b. Have undertaken genuine efforts to identify alternative sources of funding for current needs.
- c. Have taken steps to reduce expenditures.
- d. Have explored opportunities for consolidation with other programs, where appropriate.
- e. Can reasonably identify future prospects after a period of transitional funding from the Foundation, or need support to phase down or phase out a program in a responsible manner.
- f. Would be particularly difficult or expensive to re-establish if they ceased operations.
- g. Provide services that are unique in that they are not duplicated for the same population.

Transitional Operating Support grants cannot exceed \$200,000 over 12 months and are usually lower than \$150,000. The allowable overhead for such program grants is up to 35 percent. Where appropriate, the agency should be willing to strengthen its operations by working with the Foundation's Nonprofit Support Program, its consultants, or other resources.

In selected instances, agencies that have received a Transitional Operating Support grant for one year may apply for a second-year grant if they can develop a realistic plan for sustaining the target program.

For information on how to apply for a Transitional Operating Support grant, applicants should call the Hartford Foundation at 860-548-1888 and ask to speak with a program officer.

To contact the Nonprofit Support Program, visit its website at [www.hfpg.org/nsp](http://www.hfpg.org/nsp), or call 860-548-1888 and ask to speak to a member of the Nonprofit Support Program.